



50
YEARS
& 50
STORIES



CELEBRATING 50 YEARS

Our 2014 CHOC Children's Annual Report marks the 50th anniversary of this remarkable organization.

The concept for a children's hospital in Orange County actually began more than 50 years ago when an influential group of physicians and citizens came together to create Children's Hospital of Orange County (CHOC). The hospital officially opened its doors on Oct. 5, 1964.

In the ensuing years, Orange County grew at a rapid pace, with more and more families turning to CHOC. Today CHOC Children's is the hub of a regional pediatric health care system, responsible for 2 million children—more than the child population in any one of 39 states.

Since it is virtually impossible to recount the last five decades in one Annual Report, we have focused on capturing the extraordinary spirit of CHOC's remarkable history through 50 short stories. Even this ambitious effort barely scratches the surface of how CHOC progressed from a community vision more than 50 years ago, to the world-class, premier pediatric health care organization it is today.

The dedication, determination and devotion of CHOC Children's can be seen in these stories of our patients, families, physicians, nurses, associates, donors and volunteers. Every story reflects the mission of our organization: to nurture, advance and protect the health and well-being of children.

Happy 50th anniversary, CHOC Children's. We are proud to share this milestone Annual Report with our CHOC Children's family.

A MESSAGE FROM KIM CRIPE, PRESIDENT AND CEO



Dear Friends,

As we celebrate the 50th anniversary of CHOC Children's, I feel honored and blessed to have been entrusted with the leadership of an organization that is a magnet for excellence. The passion for children demonstrated by the thousands of people associated with CHOC Children's has fueled amazing growth over the past five decades and continues to inspire me every day.

CHOC Children's was built on resolve, courage and vision—three traits that continue to define our organization today. Our founders saw a need to improve health care for children in our community, and whatever obstacles they encountered in the early years, they overcame with wisdom and conviction. Failure was never an option.

I joined CHOC Children's in 1991. The CHOC North Tower had just opened, and while it was an exciting time in our history, it was also a challenging one: managed care and changes in health policy were rapidly altering the health care landscape. Today, with the beautiful Bill Holmes Tower setting the stage for CHOC's next 50 years, we find ourselves navigating one of the most dynamic eras in American health care.

CHOC Children's has proven time and time again that we will meet every emerging challenge with a renewed determination to advance our mission: to nurture, advance and protect the health and well-being of children. Just like the young patients we serve, we draw our strength and resilience from our unfailingly supportive family: CHOC's Board of Directors, physicians, nurses, allied health professionals, staff, donors and volunteers. Every success of our past, and every hope for our future, we owe to this exceptional community of people who dedicate their lives to children's health.

Upon this strong foundation, we build toward our vision: to become the leading destination for children's health by providing exceptional and innovative care. All the building blocks are in place to help CHOC Children's take its place as a world-class pediatric health care leader. I have every confidence that we will succeed through the same visionary spirit and commitment to excellence that have sustained us for the past 50 years.

Sincerely,

A handwritten signature in blue ink that reads "Kim C. Cripe". The signature is fluid and cursive.

Kimberly Chavalas Cripe
President and Chief Executive Officer



St. Joseph Hospital
Orange, California

July 15, 1959

REGARDING THE CHILDREN'S HOSPITAL OF ORANGE COUNTY:

1. It will be built adjacent to the proposed wing of the St. Joseph Hospital if sufficient funds are collected, approximately \$770,000.00

2

December 28, 1962

CHILDREN'S HOSPITAL OF ORANGE COUNTY

Proposed statement of understanding as to steps in the long range program for the development and operation of the Children's Hospital of Orange County and related activities, including free and part pay clinics, teaching and research directed to the cure and prevention of diseases of infants and children.

W I T N E S S E T H:

WHEREAS, a children's hospital is under construction at La Veta and Pepper Streets and is scheduled for completion on or about December, 1963; and

WHEREAS, the children's hospital structure will include the following: Three story reinforced concrete structure with full basement. It is to include 62 beds for children and an outpatient clinic. The third floor shall remain unfinished; and

WHEREAS, the total cost of the project is estimated to be \$2,500,000; and

WHEREAS, the state and federal funds provided under the Hill-Burton program will provide \$929,297.74 toward the cost of the project; and

WHEREAS, the community has raised the sum of \$800,000 in cash and pledges for the project; and

WHEREAS, the Sisters of St. Joseph of Orange have provided a site for the building of a value of \$70,000 and are providing the balance of the construction funds for the project; and

From VIP to ACO, St. Joseph Hospital has always been a key partner of CHOC.

St. Joseph Hospital has been a Very Important Partner (VIP) since CHOC opened 50 years ago, sharing their facilities, services and equipment, including operating rooms and emergency care, to the then-fledgling children’s hospital. CHOC now has its own emergency department, ORs, and performs its own surgical cardiac testing, diagnostic imaging and lab services. But CHOC remains a strategic partner with with St. Joseph Hospital, with a CHOC-licensed, 13-bed neonatal intensive care unit next to the St. Joseph mother-baby unit. And, just this year, CHOC announced it was forming an accountable care organization (ACO) with St. Joseph Hoag Health in an effort to improve the quality of patient care, enhance the patient experience and create efficiencies through collectively attending to patients’ needs and avoiding unnecessary treatments.



The first two chief administrators of CHOC walked the hospital wearing nuns’ habits—a clear sign of the deep bond between the Sisters of St. Joseph of Orange and CHOC.

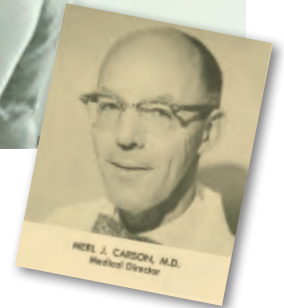
CHOC owes much of its early history to the Sisters of St. Joseph. Indeed, when Orange County’s top business executives, doctors and community leaders first put their heads together to plan for a children’s hospital, it was the Congregation of the Sisters of St. Joseph who stepped up. The Sisters of St. Joseph had a pending application for a major expansion of St. Joseph Hospital and agreed to submit CHOC’s application as part of their own. The Sisters then donated the land for CHOC to be built, and leased the building back to CHOC when the hospital opened on Oct. 5, 1964.

Despite CHOC and St. Joseph Hospital operating as completely separate institutions, its first two chief administrators were Sister Francis Dunn (formerly known as Sister John Joseph) and Sister Mary Alma, until 1971, when Don P. Fleming became the hospital’s first lay chief administrator.





Dr. Merl J. Carson, center right, conducts a training session for interns and residents.



Remembered as the “pediatrician’s pediatrician,” Merl J. Carson, MD, was a fellowship-trained physician who entered medicine shortly before the introduction of antibiotics. He was known for his tremendous knowledge base and the ability to make great clinical diagnoses based solely on a patient’s history and physical exam.

Dr. Carson was already the medical director of Children’s Hospital Los Angeles when he was approached to help open a new children’s hospital in Orange County. He assisted in the early planning of CHOC and became the hospital’s first medical

director, a position he held until his death in 1978.

In addition to his work with CHOC, Dr. Carson was a professor of pediatrics at UC Irvine. He is still remembered with respect and appreciation by the many CHOC physicians who completed residency training under his tutelage. Every year, CHOC honors the most outstanding graduating medical resident with the “Merl J. Carson Award.”



It was 1967 when Carol Cox, RN, came to CHOC as a student nurse in the Intensive Care Unit. For the next 42 years, she had a front-row seat to the technological advances taking place within pediatric nursing.

Carol kept up with the rapid changes and quickly established a reputation for nursing excellence. She was nominated for the Nurseweek Award for Clinical Excellence in 2005. Three years later, Carol and her fellow Pediatric Intensive Care Unit (PICU) nurses received the prestigious AACN Beacon Award.

In 2009, Carol officially retired, but soon returned to the CHOC PICU one day a week as a volunteer. In this capacity she continues to support the unit and remains a vital part of the nursing team. She is also a volunteer Eucharistic Minister. Not surprisingly, Carol has received both the “CHOC Volunteer Golden Paw” and “Gloria Munoz Spirit of Volunteerism” awards.

“CHOC made me who I am,” Carol says. “I am forever grateful and blessed.”





OPERATION TRANSFER — Ken Spicer, 12, this morning became the first patient to enter the recently-completed St. Josephs Childrens Hospital. He was assisted in the transfer from the old unit to the adjacent facility by nurse Mrs. Evelyn De Haven,

L.V.N. and Orange firemen Lon Cahill and Peter Fielis. Young Spicer is the son of Mr. and Mrs. Leroy L. Spicer of 8372 Lomay Ave., Westminster.

(Daily News Photo)

It's been 50 years since 12-year-old Ken Spicer was wheeled into CHOC as the first patient.

Little did Ken realize at the time that he'd just become a very special member of the CHOC family.

On opening day, Ken was admitted after surgery to correct a congenital foot disorder. He ended up staying for three months, and spent most of that time flat on his back. Nuns from next-door St. Joseph Hospital often came over to play cards with him.

But what Ken remembers most 50 years later is how the nurses at the brand-new hospital tried to make that time pass as quickly and comfortably as possible. It was the many seemingly small kindnesses that ultimately meant a lot to the young boy.

The nurses knew that Ken had trouble drinking milk, and one of them kept a large can of Hawaiian Punch concentrate for him in the nurses' lounge refrigerator. Whenever Ken was thirsty, the nurses mixed up a fresh drink for him.

There was also the afternoon Ken and another boy waged an intense spit-wad fight. Ken remembers his shocked nurse calmly telling the boys that she was glad they'd had their fun—but don't do it again!

During his teens, Ken eventually had 16 surgeries, so he came to know the hospital quite well. In 1966, however, Ken discovered that being forever known as "CHOC's first patient" did have its perks. He was chosen to throw out the very first pitch at the newly opened Angel Stadium.

Ken had that honor once again at "CHOC Night at Angel Stadium," on Saturday, Sept. 20, 2014. But this time, his children and grandchildren were in the stands along with CHOC staff and supporters to cheer him on.

"I think I am probably one of the few people in the world who goes into a hospital and feels at home," Ken says. "My experience at CHOC helped in making me what I am today."





California beckoned, but Melville Singer, MD, was intrigued by pediatric cardiology, which was just becoming a pediatric subspecialty in the 1950s. He opted to complete a pediatric cardiology fellowship at Cincinnati Children's Hospital before relocating to the land of sunshine.

Dr. Singer served on a committee that helped guide the planning for CHOC and was one of three pediatric cardiologists on the medical staff when the hospital opened. Within the first few years, CHOC established a cardiac catheterization lab, where new techniques were introduced, and imaging processes were enhanced so that Dr. Singer no longer needed to drive to Los Angeles to get film developed. He has been a part of countless other changes in his 50 years on staff.

Dr. Singer now has the distinction of being the CHOC physician with the longest hospital tenure.

He continues to come into the office three mornings a week to help train residents and medical students.

"I have just enjoyed my life, its total immersion in cardiology, and the wonderful people I have cared for or worked with at CHOC over the years," Dr. Singer says. "I was lucky to be at the right place at the right time."



An original member of the CHOC medical staff, Frank Kellogg, MD, has cared for at least three, if not four generations of Orange County families.

And at age 88, Dr. Kellogg hasn't hung up his stethoscope yet. He still practices one day a week at a medical group in Anaheim.

Dr. Kellogg originally opened his Garden Grove practice in 1956, shortly after completing his medical residency at Stanford University. At that time, pediatricians were still seeing diseases like polio. Also, it wasn't uncommon for doctors to sit up all night with seriously ill patients.

Over the years, Dr. Kellogg served on the CHOC executive committee and board of directors to guide the hospital's growth. But he never could have imagined a hospital offering such sophisticated patient care and 24-hour access to expert pediatric specialists.

"CHOC Children's is really quite something," Dr. Kellogg says. "Whoever thought we'd have a place like this?"



CHOC Children's partnership with the Disneyland Resort has been magical from the start, from Walt Disney's early fundraising efforts before the hospital was built, to the resort's \$5 million gift toward construction of the new Bill Holmes Tower.

Having a children's hospital in the community was important to Walt Disney, who in 1960 sat on the hospital's founding board.

Early in CHOC's history, Disneyland artist Bob Moore designed beloved CHOC mascot Choco Bear. Disney artists also helped create the child-friendly feel of the lobby of the new Bill Holmes Tower, which houses the interactive "Turtle Talk with Crush" show donated by Walt Disney Imagineering.

Cumulatively, the Disneyland Resort is by far CHOC's largest corporate donor over the past 25 years, and the annual CHOC Walk in the Park at the Disneyland Resort is the hospital's largest fundraiser. Last year, the event raised more than \$2.1 million. And every year, thousands of Disneyland Resort voluntEARS also donate countless hours to CHOC, often behind the scenes.





funds from Costco's annual Miracle Balloon Campaign held at the company's 14 Orange County warehouses in May. The Costco Golf Tournament that takes place locally every October raises additional money for CHOC.

In 2008, \$1.5 million in proceeds from Costco's fundraising efforts were used to help purchase CHOC's state-of-the-art Da Vinci robotic surgical system. Moreover, the new Costco Emergency Department Waiting Room was named in recognition of the company's \$1 million pledge. The enthusiasm of Costco's Orange County employees, combined with the generosity of Costco's members year in and year out, reflect the company's focus and passion for supporting pediatric care.

We all love Costco for its great buys on paper goods and delicious samples throughout the food sections. Yet one of the most profound reasons to love this company is its philanthropic commitment as CHOC Children's largest corporate partner through Children's Miracle Network Hospitals® (CMNH). Through this relationship, CHOC receives





If you are looking for community commitment to children, you need look no further than Orange County's credit unions, which are member-owned, not-for-profit financial institutions.

"Credit Unions for Kids" is CHOC Children's fastest-growing Children's Miracle Network Hospitals® (CMNH) partner and the numbers tell the tale: This dynamic group raised \$264,000 in 2012, \$464,230 in 2013 and are on track to raise \$500,000 in 2014. And in August 2014, the group made a \$500,000 commitment to support CHOC's neonatal intensive care unit (NICU) expansion.

Much of this success can be attributed to the Orange County Credit Unions for Kids Advisory Board, which meets quarterly to both better understand the needs of CHOC and to share best practices in terms of fundraising. The group is a huge supporter in the CHOC Walk: in 2013, it was one of the three largest teams with more than 800 walkers who raised \$85,000. It also participates in Miracle Jeans Day, when credit union members pay to wear jeans to work. These efforts illustrate the power of grass-roots campaigns and how every dollar can make a difference.





Since CHOC Children's and Hoag Memorial Hospital Presbyterian formed an affiliation in 2007 when Hoag closed its pediatric beds, the relationship between the two hospitals has continued to strengthen. It began with CHOC using robotic telemedicine technology so its critical care specialists could provide remote care to pediatric patients in Hoag's emergency department. A transport system was improved, bringing children and infants with critical illnesses and special needs from Hoag to CHOC. Hoag neonatal care services also were expanded, and CHOC established pediatric specialty services at outpatient facilities near the Hoag campus. Most recently in 2014, the affiliation was enhanced even more when CHOC formed an accountable care organization (ACO) with the new entity known as St. Joseph Hoag Health.

Supporting pediatric cancer care and research is a passion for Hyundai Motor America and its dealers.

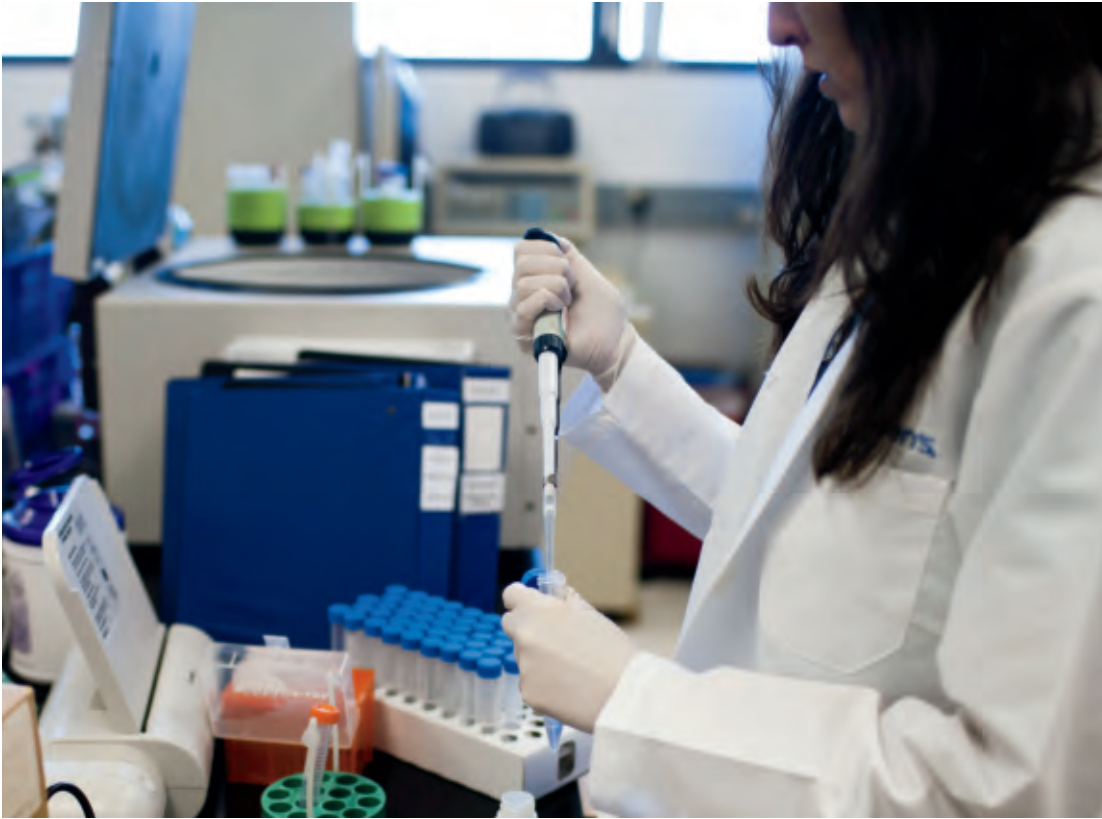
Its nonprofit organization, Hyundai Hope on Wheels, has raised millions of dollars since 1998 in the fight to end childhood cancer. With headquarters in Fountain Valley, the company's roots in the Orange County community run deep. Hyundai's executives sit on the CHOC Children's Foundation board, and its employees are engaged in a variety of fundraising efforts throughout the year.

So when CHOC Children's cancer specialist Dr. Leonard Sender shared his research vision with the company, Hyundai enthusiastically responded in May 2011 with a \$10 million donation—the largest corporate gift in CHOC Children's history. The hospital recognized this gift by naming its cancer center of excellence the Hyundai Cancer Institute at CHOC Children's. The generous donation helps fund groundbreaking pediatric cancer research focused on using the latest advances in genomic medicine to provide more effective, individualized treatment for children living with cancer. As a true community partner, Hyundai is driven to make a difference.



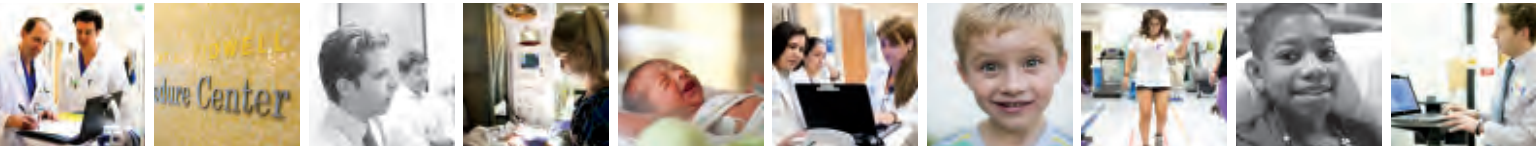
 **HYUNDAI Cancer Institute**

 **CHOC Children's**



When CHOC Children’s and the University of California, Irvine created a formal affiliation on Jan. 1, 2009, it marked the dawn of a new era in pediatric health care for Southern California. Over the past five years, the synergy between these two crown jewels of Orange County has taken pediatric care to the next level in terms of clinical services, research and academics.

One of the highlights of this formal affiliation is creating a combined pediatric residency program that now involves 87 highly qualified residents (29 residents in each of the three years) who have access to the complex pediatric cases seen at CHOC Children’s. In 2013, CHOC and UC Irvine completed a joint research and education strategic plan that creates unique opportunities to take research from the “bench” (lab) to the patient bedside. Most exciting, this academic affiliation brings an enhanced level of care to CHOC Children’s, in terms of cutting-edge, state-of-the-art practices.





Talk about team spirit: the Anaheim Ducks and Los Angeles Angels of Anaheim show their support of CHOC Children's both on the ice and field and in the corridors of the hospital, opening their athletic hearts to make a difference in patients' lives. During their eight-year relationship, the Ducks organization has raised money for a Ducks wing and patient gym on the oncology floor, and the players regularly visit patients. This spirit shines through every March when the Ducks and CHOC Children's host CHOC Night at the Honda Center, with the entire evening dedicated to raising funds and awareness of the hospital. The event, which includes silent auctions, sales of the Choco Bear, a "text to donate" campaign and CHOC Children's logo on all the signage, reflects the Ducks' commitment to the health of children. The Angels hold a CHOC-dedicated game at Angel Stadium every September when staff and patients participate in pre-game festivities including throwing out the first pitch. Win or lose, the Ducks and Angels always know how to score with CHOC's young patients. They are dedicated team partners.





If it were a pop song, Seacrest Studios would be a No.1 smash every week for patients who get to act as disc jockeys, request their favorite tunes, interview celebrities and watch artists perform in the state-of-the-art studio located in the Bill Holmes Tower. Broadcast via closed-circuit TVs to patient rooms, Seacrest Studios, since opening in March 2013, has brightened the lives of babies and teens, alike.

"Giving them an opportunity to forget their troubles and challenges and have some fun in our studio during their hospital stay has been a privilege," says Connie Seacrest, vice president of community affairs and hospital relations for the Ryan Seacrest Foundation, whose studio at CHOC Children's is its only one on the West Coast.

Bryan Mundia, media programs coordinator at CHOC, says studies show that during the 40 hours of weekly programming at Seacrest Studios, requests for pain medication decrease. And that's a hit in anyone's book.



More than 30 years of service: After her husband passed away in 1983, Betty Keith was urged by her two sons to “do something.” Betty wasn’t interested in getting a job, but she was intrigued by the idea of volunteering. CHOC seemed to be the perfect choice.

And it sure must have been, because that was 19,500 hours ago. Betty is now CHOC’s longest-term volunteer.

Betty’s fondest CHOC memories include cuddling babies in the NICU and giving wagon rides to children on the medical-surgical floor. Later, she provided clerical assistance to several CHOC departments. These days, Betty works one day a week in the volunteer office.

What has kept her coming to CHOC, week after week, for more than 30 years?



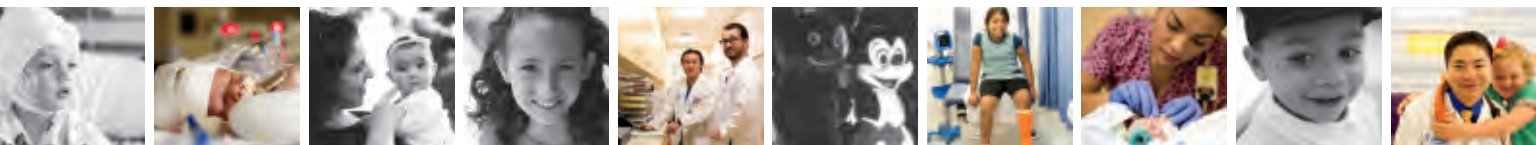
“I love working with children,” she says. “I also like working with the staff throughout the different departments as well as with some of the other volunteers.”

Irene “Rene” Kamin’s roots as a member of the CHOC Children’s donor family run deep.

Her five-decade involvement with the organization reflects a passion to help children in need—especially those who are sick and cannot afford medical care. Her passion has been an intergenerational affair: Rene’s father, A.H. Bradford, was a donor when CHOC Children’s began, and her husband, Norman Kamin, served on the board and in several leadership posts.

Rene joined the CHOC Children’s family 50 years ago as an associate member of the Littlest Angel Guild. But that wasn’t enough for her daughters, Pam and Debbie, who were members of the CHOCettes, a special group of junior high girls. They wanted Rene to become an active member so they could participate in events together.

Rene fortunately said yes, and for the past 38 years has been donating her time and energy to home tours, gift fairs, luncheons, auctions and the CHOC Walk. She is also a generous donor to the hospital—all with the goal of making sure no sick child is forgotten.





No celebration of CHOC Children's 50th anniversary would be complete without acknowledging the very foundation of this extraordinary hospital: our volunteer groups, the Guilds, which have been working for more than 50 years to support CHOC Children's. In fact, CHOC's first Guild, Mother Goose, formed before the doors of the hospital opened in 1964. Today, 11 Guilds located throughout Orange County create a strong community volunteer network, and their passion is being passed on from generation to generation. Since the first Guild was organized, these dedicated volunteers have raised nearly \$34 million for CHOC Children's through the annual CHOC Walk, fashion shows, dinner dances, home tours, boutiques and theme parties.

Established in 1979, the Padrinos, which was originally an all-men group of volunteers that expanded to include women, added to this effort with the Academy Award dinner, Rock for CHOC, motorcycle ride, and tennis and golf tournaments. Although the Padrinos disbanded a few years ago, a movement is afoot to re-establish this dynamic group.

Without a doubt, the vital work of CHOC Children's would not be possible without the caring generosity of the Guilds and Padrinos.



TRANSPORT TEAM



Hospitals in Southern California recognize CHOC Children’s expertise in neonatology, oncology, neuroscience, cardiology and orthopaedics, yet one of the challenges is transporting their critically ill patients—from newborn infants to children to adolescents—to the facility. To address this need, in 2000 CHOC created a dedicated Transport Team. **What started with two nurses and two respiratory care practitioners (RCPs) has grown to a team of 22 dedicated neonatal and pediatric nurses and RCPs with five dedicated ambulances and access to a helicopter with two rooftop helipads.** The physician-directed teams transport nearly 4,000 patients each year, traveling to facilities as far away as Stanford, and throughout Los Angeles, Riverside, San Diego and San Bernardino counties to pick up sick children and bring them to CHOC.

The dedicated ambulances are designed to function like mobile intensive care units, and are fully stocked with the latest devices and equipment to stabilize patients. This 24-hour service can transport critical patients on extracorporeal membrane oxygenation bypass (ECMO), and can initiate therapeutic hypothermia for sick newborn infants born at other hospitals. Hospitals in the region know that minutes matter, and transportation to the highest level of pediatric care is a phone call away, 24/7, year-round.

CHOC has been a leader in developing technologies for specialized ambulances that keep critically ill infants and children alive during transport.

In the early 1990s, CHOC became the first hospital in the nation to provide nitric oxide with high-frequency ventilation to patients, typically newborns and young infants, facing respiratory failure during transport. “We really pushed the envelope with it, and unquestionably saved some lives,” says James Cappon, MD, who was a CHOC pediatric critical care fellow at the time and helped research the clinical applications of high-frequency oscillatory ventilation.

Tiny bodies especially are vulnerable to ventilator-associated lung injury. A high-frequency oscillator reduces this risk by providing very small, but very frequent, breaths to patients. Nitric oxide is an inhaled gas that helps improve the oxygen supply to tissues and organs. Together, these treatments often work better than when given individually, offering these fragile patients the life-saving therapy they need.

“We basically took our intensive-care services out on the road to begin treatment immediately,” Cappon says. Nitric oxide with high-frequency ventilation now is standard in neonatology and pediatric critical care. Thanks to pioneering work by CHOC, countless children—as well as their parents—are breathing easier.



CHOC INSTITUTES & SPECIALTIES



It takes a multidisciplinary team of specialists to provide the best care to pediatric patients.

This philosophy led to the development of CHOC Children's four centers of excellence, beginning 15 years ago with the establishment of the CHOC Children's Heart Institute, Neuroscience Institute and Hyundai Cancer Institute, followed by the Orthopaedic Institute.

"CHOC Children's Institutes have been around for a number of years, but they've really progressed in terms of infrastructure, support for our pediatric sub-specialists, and the growth and development of research and education," says Maria Minon, MD, chief medical officer.

The intent behind the CHOC Institutes was to provide comprehensive care for patients with complex health issues, Minon says. The CHOC Children's Neuroscience Institute, for example, includes surgeons, pediatric neurologists and pediatric neuropsychologists, all working together to treat children with complex disorders such as tumors of the brain and the central nervous system, hydrocephalus and epilepsy, to name a few.

Institute teams visit with patients and families in one location and provide coordinated care that addresses all related conditions. Research and clinical trials, as well as a robust teaching program, are key components of all of the Institutes, Minon says.

CHOC aims to establish more centers of excellence in other specialties in the future. For now, Minon says, the focus is on providing an even greater depth of excellence in pediatric care at the Heart, Neuroscience, Orthopaedic and Hyundai Cancer Institutes.



At CHOC Children’s, we know that a child is not simply a small adult. Instead, children have different physiological challenges and conditions that don’t even exist in adults. For this reason, children benefit most from treatment delivered by pediatric subspecialty trained physicians. CHOC Children’s is fortunate to have leading pediatric subspecialists from a wide range of specialties treating young patients.

In an effort to bring together this outstanding group of physicians so they could more closely align with CHOC Children’s vision, in November 2011 a medical foundation was created called CHOC Children’s Specialists. As of September 2014, 165 subspecialists representing 19 specialties—from allergy to oncology to rheumatology—are working together to help create initiatives to enhance care, improve outcomes while controlling costs, recruit and retain top pediatric specialists, and expand access to care for children. One recent CHOC Children’s Specialists neonatology initiative, which helped increase the number of mothers breastfeeding their babies upon discharge, is just one of many examples of the innovations of this proactive medical foundation.





At 21, nearly half the age of its sister campus in Orange, CHOC's "hospital within a hospital" at Mission Hospital in Mission Viejo operates as a separately licensed, 54-bed facility with its own medical staff of more than 200, as well as about 100 associates including registered nurses and child life experts. CHOC opened the facility on the fifth floor of Mission Hospital's patient care tower in 1993 to better serve the needs of children and families in south Orange County.

Today, more than 2,000 patients a year are treated at CHOC Children's at Mission Hospital, where advanced pediatric services include a Level 3 NICU. CHOC Mission physicians are part of the trauma team at Mission Hospital as well as its high-level obstetric and perinatal programs. CHOC Mission also has an inpatient epilepsy monitoring unit. Additionally, the Ronald McDonald House provides a Ronald McDonald Room and sleep rooms at CHOC Mission so families can feel comfortable throughout long hospitalizations.



CHOC offers comprehensive outpatient clinic services through primary and specialty care programs to families who need them most.

Five primary care clinics—one at the main campus in Orange (the largest, which opened in 1977), two in Santa Ana and one each in Garden Grove and Costa Mesa—serve as a safety net for underserved, underinsured or uninsured children through age 18.

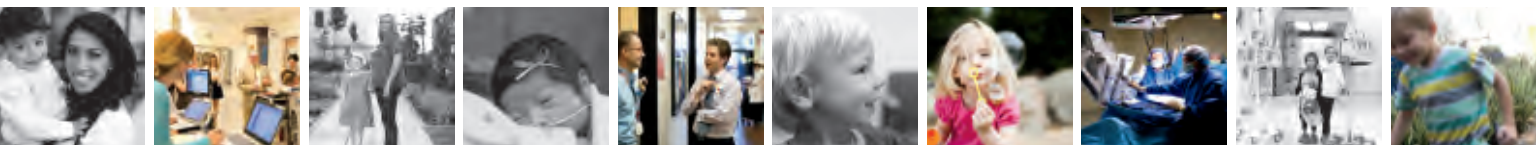
CHOC’s primary care clinic in Santa Ana was the first free-standing, full-service pediatric clinic in the nation to be located at a Boys & Girls Club. Opened in 2002, it is a model for other Boys & Girls Clubs throughout the nation.

These primary care clinics accounted for 67,000 patient visits in fiscal 2014, says Kathy Kolodge, MHA, RN, executive director of ambulatory care.

“We want to make sure all kids have access to quality care,” Kolodge says. CHOC’s primary care clinics grew out of health needs assessments that determined that many pediatric patients were using emergency rooms or accessing backroom clinics, Kolodge says.

Staffed with bilingual pediatricians, CHOC’s primary care clinics—in addition to two mobile units called Breathmobiles—provide a wide range of service, from sick visits to well-child care to immunizations. These clinics also are focused on preventive health care through educational programs about child obesity and other critical health issues.

CHOC is also committed to improving access to health care by extending the reach of its pediatric specialists. Specialty care health centers in Orange, Newport Beach, Mission Viejo and Corona offer services in endocrinology, neurology and pulmonology, to name a few. Another specialty care center is slated to open in Huntington Beach in fiscal 2015.





For Lisa and Mikel Whiting, CHOC Children's not only saved their son's life, but solved an eight-year mystery—allowing him to pursue dreams once thought unattainable. From infancy, Brant Whiting, born in 1992, suffered severe asthma that caused asthma attacks every single night of his life. Brant describes the experience as trying to breathe through a straw. One night, at age 8, Brant stopped breathing altogether and was rushed to a local hospital. Doctors said that Brant's labs "were incompatible with life" and he might not survive the trip to CHOC Children's in its transport ambulance. But he did, and Nick G. Anas, MD, and his team worked for five hours to keep Brant alive. They succeeded. After six days in a medically induced coma on life support, Brant awoke—and survived.



In fact, not only did he survive, CHOC Children's doctors were able to determine the underlying cause of Brant's asthma—gastric reflux. He underwent a fundoplication procedure at CHOC Children's, eliminating about 85 percent of his asthma symptoms. This correct diagnosis gave Brant the chance to pursue his dreams: playing professional baseball. He played catcher on Stanford University's baseball team for four years before being drafted this past summer by the Los Angeles Dodgers. A precious life saved... and a dream fulfilled.





Hypoplastic Left Heart Syndrome (HLHS) is a rare congenital heart defect, which is 100 percent fatal if left untreated. Sunny and Jereme Brixey knew about their baby's risks even before Cyrus was born in 2008, having been prenatally diagnosed.

Prior to Cyrus' birth, the cardiac team at CHOC Children's already had a plan of action: an approach involving three different open heart surgeries. Three days after he was born, Cyrus underwent complex open heart surgery. He had a second heart surgery at 4 months and a third at 4 years.

After the third procedure in 2013, Cyrus took a long time to recover in the hospital. After being in the hospital for nearly two months due to persistent drainage from a chest tube, Cardiovascular Intensive Care Unit (CVICU) physician Michele Domico, MD, pictured below, suggested that Cyrus could be discharged home with a portable chest drain. He would be the first patient in the hospital's history to be sent home with this device. The cardiologists and surgeons agreed and ordered the new portable chest drain for Cyrus, allowing him to go home.

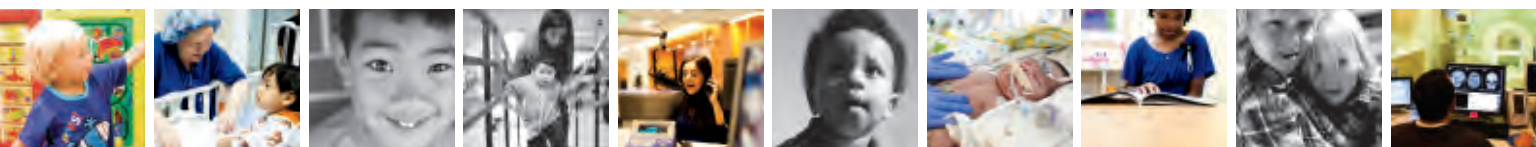
At home, Cyrus' parents took care of him and his chest drain so that he could heal, and the drain was able to be removed after a few weeks. This successful procedure was met by a large cheer from Cyrus' entire CHOC team. For Sunny and Jereme, this expression of joy reflected the care Cyrus received every step of his journey. In addition to the clinical excellence of the medical team, the Brixeyes believe the team's positive, encouraging words, as well as the support extended to the entire family, were a huge factor in his recovery. Since then, the CVICU team has used the portable chest drain in several other patients with great success.





Children with complex epilepsy require the highest level of diagnostic expertise and access to the latest medical and surgical treatment alternatives. Fortunately for the Orange County community, this expertise can be found in their backyard: **CHOC Children’s is the only free-standing children’s hospital in California to be named a Level 4 epilepsy center by the National Association of Epilepsy Centers (NAEC).** This honor, designated in April 2012, has attracted national attention to CHOC Children’s Comprehensive Epilepsy Program.

Under the direction of pediatric epileptologist Mary Zupanc, MD, the program provides the most complex forms of intensive neurodiagnostic monitoring, as well as extensive medical, surgical, neuropsychological and psychosocial treatments. The Comprehensive Epilepsy Program team focuses on all aspects of the child’s care—from providing the latest treatment alternatives to addressing cognitive challenges and behavioral issues, to navigating social service and insurance questions. And the Level 4 distinction reflects CHOC’s commitment to its patients and families, and to being the regional leader in pediatric epilepsy care.



For twins Damian and Victoria Daboub, timing is everything. They made their debut too early—at 27 weeks. Damian was 2 pounds, 14 inches, and Victoria was 2 pounds, 13 inches. Yet their timing was perfect because they arrived just as CHOC Children’s opened its 12-bed Small Baby Unit in March 2010. **Designed expressly for low birth weight babies born at less than 28 weeks or weighing less than 1,000 grams**, the Small Baby Unit is located adjacent to the hospital’s neonatal intensive care unit (NICU). It has its own dedicated team of specialists and is the only one of its kind in Southern California.

Damian stayed in the Small Baby Unit for 85 days, and Victoria was there for 105 days. Mom Miriam credits the Small Baby Unit for the twins’ survival. Today, they are “off the charts” in terms of height and weight, and are gregarious, joyful preschoolers. While their language is a bit delayed, it doesn’t stop them from enjoying all of their activities. Miriam truly believes her children’s successful outcome is the direct result of this “little wing where they can focus on growing.”





Dec. 24, 1986, wasn't a typical Christmas Eve for the Lee family. Delphine Lee had given birth at an Orange County hospital to baby girl Kelly, who was born with a congenital heart defect. She was transferred to CHOC Children's and received life-saving treatment. In 1988, Kelly was readmitted to CHOC with heart failure and successfully treated by Dr. Paul Lubinsky.

But the story doesn't end there. The family, in its gratitude, was determined to pay it forward. Delphine Lee serves on the Board of Directors of the CHOC Children's Foundation and is a hospital volunteer in the PICU, CVICU and the Tidwell Procedure Center. In 2007, the Lee family donated \$1.5 million to the PICU. Named in honor of grandmother Josie Y.S. Lee, the gift represents a heartfelt expression of appreciation for the care Kelly received. And today, Kelly also pays it forward as a volunteer in the CHOC Children's gift shop and Tidwell Procedure Center. She has also volunteered in the Teen Room and play rooms, tirelessly offering parents and children reassurance as they face their health challenges.



With a beautiful Shetland Sheepdog named Lady at their side, Don and Carole Melvin were instrumental in developing a national-level pet therapy program

at CHOC in 2005. The Melvins have since added Missy, Shellie—and soon, Buddy—to their lineup, all who have become important members of the CHOC family.

"The best part is visiting kids and seeing the smiles on their faces," Don says. Aside from providing comfort, warmth and distraction for patients, the Melvins' dogs have had a part in some incredible moments. There was the girl who stopped having a seizure when Shellie put her nose to the girl's forehead. There was the 3-year-old boy who was so stressed from being in the hospital that he wouldn't speak—until Shellie was placed on the bed to play with him. And there was the young girl in a short-term coma who smiled and opened her eyes at Shellie's touch.



"Whether it's a patient, family or even a staff member, our dogs are here when someone needs them," Carole says.



Derek Young looked like any other baby when he was born in February 1994. But 3-1/2 months later, mother Pamela noticed his head was slowly getting larger. Doctors diagnosed hydrocephalus, or fluid on the brain, and placed a shunt to drain the fluid. Fast forward 10 years when Derek needed a shunt revision. He was treated at the CHOC Children's Neuroscience Institute and released. However, six months later, Derek returned to CHOC with what appeared to be a failure of the original shunt. Neurosurgeon Michael Muhonen, MD, decided to perform a pioneering procedure called a third ventriculostomy in which he made a tiny hole in the wall of the third ventricle of the brain—allowing movement of fluid out of the blocked ventricle.

As a result of this extraordinary surgery, Derek no longer required a shunt nor did he or his mother need to live in constant fear of shunt failure. An avid swimmer, this procedure allowed him to continue to pursue his passion, including completing a Catalina-to-Long-Beach swim to raise money for CHOC. Derek is now a 6'2" 20-year-old junior at Northern Arizona University studying to be an emergency room or intensive care unit nurse, a career directly inspired from his experience with CHOC. From the compassionate, skilled nurses who made him laugh to the expert, encouraging doctors who described the procedure in terms he could understand, **Derek's experience with CHOC was life-changing.**





CHOC's highly specialized metabolics team identifies rare and dangerous genetic disorders before it's too late. And early, non-invasive screening is a big reason why Henry Louderback celebrated his fourth birthday this year.

Henry was one of 100,000 kids diagnosed each year with tyrosinemia type I, a deficiency of an enzyme that, if untreated, causes liver failure and death. As one of the largest designated newborn screening centers in California, CHOC was able to



save Henry, whose medication and diet will prevent the serious and life-threatening complications of the disease.



"He was losing some weight but no huge alarms went off," Nicole Louderback, Henry's mother, says of his condition shortly after he was born on Sept. 20, 2010. Newborn screening tests detected the disorder before he was a week old, allowing the metabolics team to start life-saving treatment before Henry's liver went into failure.

Henry's now a happy, normally developing child—thanks to what Nicole calls the "incredible" work of Raymond Wang, MD, and other members on the metabolics team.

The year was 1972. The 2-1/2-year-old boy was experiencing heart failure following open-heart surgery at CHOC for transposition of the two major vessels that carry blood away from the heart—the aorta and the pulmonary artery.

Employing new technology, cardiac surgeon Alan B. Gazzaniga, MD, was able to stabilize the boy through a procedure known as ECMO, or extracorporeal membrane oxygenation. This use of membrane oxygenators for long-term support of either the lungs or heart or both was largely the result of the work of Robert H. Bartlett, MD. The CHOC patient at the time was the youngest patient to survive long-term ECMO support for postoperative heart failure.

CHOC was the first Orange County hospital to provide ECMO. Thanks to Dr. Bartlett's continued pioneering work, today many pediatric hospitals worldwide have ECMO capabilities. It is used in both pediatric and adult patients for cardiac, pulmonary and/or circulatory failure.



"It was a landmark event that pushed the use of this important modality forward," Dr. Gazzaniga, pictured above, says of the 1972 procedure. The young boy remains a legacy as a key figure in the development of ECMO and in CHOC's history.

When Josh Siembieda completed his three-year pediatric residency program at CHOC Children's in June, he said goodbye to a hospital he intimately has known all his life.

Siembieda, 30, who recently started a pediatric emergency medicine fellowship at Harbor-UCLA Medical Center in Torrance, was just a toddler in 1986 when he was rushed to CHOC after having a severe reaction to milk. His experience over the years with his physician, Sherwin Gillman, MD, a nationally recognized expert in the field of allergy and immunology, inspired Siembieda to become a doctor. Throughout his youth, he visited Dr. Gillman's office hundreds of times and participated in his summer asthma camp.



"All of the doctors and staff at Dr. Gillman's office are amazing and I continue to go there for asthma management and allergies," says Siembieda, whose experience as a sick child undoubtedly has given him a soft touch with young patients—who likely will be singing his praises soon.



Retired neonatologist Ralph Rucker, MD, loves to spend time with his four children and 11 grandchildren on his 400-acre ranch outside Tulsa, Okla. Kids remain the focus of his life—as they did when Dr. Rucker served as a key figure during CHOC’s formative years in the 1970s and 1980s.

Soon after arriving at CHOC in 1974, Dr. Rucker helped transform a medical team largely staffed by general pediatricians into a team of pediatric subspecialists. Dr. Rucker helped establish CHOC’s Subspecialty Medical Group, which later became the Pediatric Subspecialty Faculty. Today, that group operates as CHOC Children’s Specialists, a division of CHOC Children’s.

The former head of CHOC’s Infant and Pediatric Care Units and director of Pediatric Pulmonary Services, Dr. Rucker also served on the board of the Orange County Trauma Society, which sought to prevent accidental deaths and injuries of children by advocating for car seats and other safety measures.

During his 17 years at CHOC, Dr. Rucker witnessed dramatic growth, notably the opening in 1978 of a tower housing both the PICU and NICU, a move that more than tripled the number of beds in both units. He was also involved with efforts to upgrade the level of safety in transporting sick children to CHOC and to expand neonatal parental support. Dr. Rucker also improved the care for children and young adults with cystic fibrosis as director of the Cystic Fibrosis Center.

Dr. Rucker says: “I have nothing but warm, wonderful memories of my time at CHOC.”





Julia Shenkman is a healthy and accomplished 17-year-old. She has a second-degree black belt in Taekwondo, is a member of her high school's science team, and is fourth in her senior class in academics. Julia has another distinction: She's a former CHOC Children's patient who underwent a surgical procedure that involved the use of the then-landmark Da Vinci robotic surgical system.

In late 2003, CHOC became the first pediatric hospital in California to begin offering robotic surgery for children. The Da Vinci robot was an improvement over minimally invasive laparoscopic surgery because it gave surgeons a better view inside the surgery site and allowed them to more precisely manipulate instruments, which translated to less pain, fewer complications and shorter recovery time for patients.

In January 2006, Julia, then 8, was whisked to the emergency department at St. Joseph Hospital for severe abdominal pain and frequent vomiting. Blood work and X-rays for appendicitis turned up negative. It wasn't until Julia's doctor at CHOC, Mustafa Kabeer, MD, ordered an ultrasound that the cause of her distress was found: a large mass in her right ovary. Using the Da Vinci system, Dr. Kabeer operated on Julia and successfully removed the tumor, which was malignant. After three months of chemotherapy, Julia recovered and remains cancer free.



Pediatric surgeons at CHOC have performed about 100 robot-assisted surgeries, says Dr. Kabeer, who before coming to CHOC helped implement the world's first pediatric surgery robotics program at Children's Hospital of Michigan in 2001. Recently, Dr. Kabeer started using the Da Vinci system to perform complex operations through one incision in the belly button, such as for removal of the gallbladder.

"This type of technology helps us perform a wide variety of surgeries—some of them very complex," Dr. Kabeer says. "It takes time, commitment and vision to start and maintain such a program, but this is one of the unique things about CHOC: We want to do this, and we are committed to doing it."





In 1970, the life expectancy for a child diagnosed with acute lymphoblastic leukemia was only two or three years—at most. But 7-year-old Bill Wells, now 50, beat those odds. At CHOC, Bill was selected to participate in an experimental treatment protocol. And after five years of chemotherapy, his cancer never returned.

The experience proved to have a lasting impact. Years later, after becoming a successful musician, Bill discerned a call to serve in hospital ministry. He subsequently earned two graduate degrees, completed hospital chaplaincy training and became an ordained Episcopal priest. Bill now ministers at two Orange County hospitals.

“The memory I have of the CHOC physicians and staff is that it was always about compassion and caring, and being available to children on a level that meets their needs,” Bill said. “That has had a huge influence on me and my work as a hospital chaplain.”



But under the expert care of the CHOC NICU team, Ashley and her brother, Brian, survived—and thrived. And now, Ashley’s life has come full circle at CHOC. She’s working alongside some of the doctors and nurses who cared for her all those years ago.

Ashley shares her personal story with CHOC parents whenever she senses they may need encouragement. “It is amazing my brother and I are even alive today,” Ashley says. “That was 32 years ago, and look what CHOC can do now.”

To see CHOC Child Life Specialist Ashley McNamara now, you’d never guess how dismal her prognosis was 32 years ago. **Ashley and her two brothers were among the youngest babies ever to enter the CHOC NICU.** Her parents were given little hope that their triplets would survive, let alone live normal lives.





Eighteen-year-old Kristen recently left home to attend the college of her choice. The young honors student hasn't selected a major yet, but is considering biology or psychology. Kristen also looks forward to having a family of her own one day.

It's the future the CHOC Children's Infectious Diseases team always envisioned for her.

At age 2, Kristen was diagnosed with HIV. She'd never been sick, and the news came as a heart-breaking shock. Her mother took Kristen to CHOC fearing the worst. She was stunned when the CHOC team told her Kristen could look forward to having children of her own someday, and even becoming a grandma.

And so far, Kristen has lived a life without limits.

"I don't feel different, and there is nothing stopping me from doing what I want," Kristen said. "With all the medicine and science now, it is possible to have a child without HIV. This could end with me."





Over the last decade, CHOC Children’s has put in place a number of systems to maximize patient safety and quality outcomes. “We want to be known as a place that takes the best possible care of our patients every day,” says James Cappon, MD, chief quality officer. “By being that kind of place, this gratifying recognition has also occurred.”

In addition to receiving several local and regional honors, CHOC is a recipient of numerous major national awards:



Magnet recognition: First awarded in 2008 by the American Nurses Credentialing Center and recently renewed in 2013, the prestigious Magnet recognition honors CHOC’s excellence in nursing. It’s not an easy designation to earn, with fewer than 10 percent of the nation’s 5,000 hospitals receiving it, according to Dr. Cappon.



U.S. News and World Report rankings: Every year since 2011, CHOC has appeared on this magazine’s list of “The Best Children’s Hospitals” which highlights the nation’s top 50 pediatric facilities out of more than 200 children’s hospitals nationwide. In 2014, CHOC ranked in seven of 10 specialties: cancer, pulmonology, neonatology (which earned a top 20 spot), neurology and neurosurgery, orthopedics, gastroenterology and GI surgery, and urology.



“Top Hospital” from The Leapfrog Group: CHOC was one of only 13 children’s hospitals in the nation named on the 2013 Leapfrog Top Hospitals list. CHOC has won the award five times since 2007 for scoring high in three critical areas of hospital care: how patients fare, the use of resources, and leadership structures that are in place to prevent errors.



Gold Beacon Award for Critical Care Excellence: This award, which CHOC has won three times, is presented by the American Association of Critical Care Nurses to Pediatric Intensive Care Units (PICUs). CHOC Children’s is the only pediatric hospital on the West Coast to win the Gold Beacon, and was the first PICU in the U.S. ever to be recognized by this organization.

“Our hope is that these awards increase public awareness of the clinical excellence that is occurring at CHOC Children’s on a daily basis,” says Dr. Cappon.

Before coming to CHOC Children's, Pacer Lybbert had never eaten a Cheerio, a piece of toast or even spoonful of yogurt. He was almost 4 and had never enjoyed birthday cake, Halloween candy or a Thanksgiving dinner with his family. Since birth, Pacer had received almost all of his nutrition through a feeding tube.

Quinn and Mekell Lybbert may never know why their son, now 7, was born unable to swallow. Everything was fine at first, but within a couple of weeks it was clear their baby was struggling to eat. Finally, there was no choice but to put a feeding tube through their infant's nose. It was supposed to be a short-term fix, but as Pacer grew older, and efforts to help him failed, he had to have a gastric tube inserted directly into his stomach.

Quinn and Mekell had resigned themselves to the possibility that Pacer would need a feeding tube for life. Then, they met a little boy near their new home in Montana who had been successfully treated for a similar problem at the CHOC Children's Multidisciplinary Feeding Program. Mekell immediately called CHOC.

Five weeks after coming to CHOC, Pacer's feeding tube was removed. He left for home eating equal parts solid food and a liquid nutritional supplement. Six months later, Pacer was eating regular food with his family—and asking for seconds.



"The interdisciplinary approach is what made this program so different and why it was so successful," Mekell said. "We had so many people working together as a team trying to figure this out. Had we not gone to CHOC, Pacer would still have a feeding tube."





It's no wonder the CHOC Walk in the Park has become the largest and most unique single pediatric fundraising walk event in the nation.

The 5K walk, which winds through Disneyland Park, Disney's California Adventure and Downtown Disney, is the only children's fundraiser held within the park. And every year, it just keeps getting bigger.

Last year, more than 16,000 participants helped raise \$2.1 million to support CHOC programs and services. They came from throughout Southern California, the U.S. and even from as far away as South Korea, Australia, Mexico and Canada. To date, the CHOC Walk in the Park has raised more than \$22.9 million.

"We never envisioned what the CHOC Walk would become," said Suki Carter, whose husband, Peter, helped organize the very first one in 1990. Their continued leadership for the next 22 years was invaluable to establishing this much-loved event.



The stars were shining brighter than ever on CHOC's behalf during the evening of Feb. 8, 2014. Grammy-winning musician Sheryl Crow headlined the "50 Years of Caring" CHOC Cherishes Children Gala at the Island Hotel in Newport Beach.

Chaired by Stephanie Argyros and Christine Bren, PsyD, this year's gala was the largest and most successful to date. More than 550 guests gathered to honor the Ryan Seacrest Foundation, this year's recipient of the Children's Champion Award, as well as the wonderful support and dedication of

CHOC physicians and nursing staff. Long-time CHOC supporter Meredith Seacrest accepted the award on behalf of her brother, Ryan, along with their parents Connie and Gary Seacrest.

The Ryan Seacrest Foundation was recognized for making a positive impact on the well-being of children through Seacrest Studios, which was inspired by Ryan's many years of work with CHOC patients. These in-house, interactive radio stations and video production studios have opened at several pediatric hospitals across the country, providing an uplifting, therapeutic diversion for patients and their families. Seacrest Studios inside CHOC was the first one to open on the West Coast.

The evening's highlights also included several CHOC patients, physicians and nurses who shared their inspiring stories, and an auction. All \$1.3 million proceeds support the hospital's areas of greatest need, including care, services, education and research.



Well on its way to becoming a treasured Orange County institution in its own right, the CHOC Follies is one of the hottest tickets in town. And under the very capable direction of CHOC Follies Chairs Dale Skiles, SueAnn Cross and Sandy Segerstrom Daniels, this year's much-anticipated event surpassed the \$7 million fundraising mark for the very first time.

"CHOcton Abbey: The Musical Ups and Downs of Orange County High Life" provided a humorous musical spoof with an Orange County twist. The cast featured Orange County's most prominent professional, social and business leaders performing on stage to raise funds for CHOC. And once again all three performances, held March 27-29 at the Robert B. Moore Theater at Orange Coast College, sold out quickly.

The show was created in 1996 by Executive Director Gloria Zigner as a novel way to build community support for CHOC. The original director, music director and choreographer have remained with the show. And every year, auditions are fiercely competitive because the cast is limited to 100 performers.

There really isn't anything else like the CHOC Follies in Orange County or anywhere close.





You don't need to have a personal experience with CHOC Children's to be touched by its mission to nurture, advance and protect the health and well-being of children. Indeed, Bill Holmes and his two children and their children never had a need for the hospital's services. Yet CHOC's commitment to children touched Holmes' heart, and in January 2013 he made a \$27 million gift to the organization—the largest investment in CHOC's history from a living donor. **In honor of Holmes' generosity, the new CHOC Children's tower was named the Bill Holmes Tower.**

In addition to his \$27 million gift, Holmes previously pledged \$200,000, which included a donation to name one of the private patient rooms on the oncology floor of the new patient care tower. Holmes, who lives in Newport Beach, retired from the pool and spa business in 2004. This "living" legacy gift has allowed Holmes to see firsthand the impact of his generous gift.





Orange County is undeniably a better and medically safer place for all children because of the steadfast support CHOC has received from the Julia and George Argyros Family. When CHOC launched the \$125 million “Change CHOC, Change the World” fundraising campaign, the Argyros family immediately stepped up. Their \$1 million leadership gift named “The Stephanie A. Argyros Reception” in the hospital’s new surgical center.

Then, this family followed up with an even more generous gift: \$5 million to establish Orange County’s first all-pediatric emergency department, the Julia and George Argyros Emergency Department at CHOC Children’s.

Several members of the Argyros family have individually lent their time and talent to support the CHOC Cherishes Children Gala and the CHOC Follies. As a member of the CHOC Children’s Foundation Board, Stephanie A. Argyros continues her family’s commitment to ensuring the well-being of Orange County’s children.



Robert L. Tidwell’s profound connection to CHOC Children’s began with a simple phone call in 2004, when he contacted the hospital to ask how to donate a used computer. He was so impressed with the compassionate, supportive receptionist who answered the phone that he decided to learn more about the hospital. A year later, the former investment banker and avid fisherman, who lived modestly in Garden Grove and favored jeans and

button-down shirts, took a tour of CHOC Children’s and became visibly moved several times—especially when he recalled his own childhood illness that had landed him in a hospital.

At some point after the tour, Tidwell expressed that he wanted his money to help children, and decided to leave his entire estate to CHOC Children’s. The hospital had no idea of the size of this gift until after Tidwell’s death in 2009 at age 87: Tidwell donated a \$30 million gift—one of the largest estate gifts in the hospital’s history. CHOC Children’s named the surgery center in the new patient care tower in Tidwell’s honor. **What started out as a simple donation resulted in an astonishing legacy gift that will touch countless lives for years to come.**





One of the earliest supporters of CHOC Children's was Charles Hester and his wife, Nora, who together donated millions of dollars and countless hours to the hospital. **Their passion inspired an entire generation of philanthropists to support CHOC Children's mission.** Charles Hester served as CHOC

Children's board chairman from 1990 to 1993, and in January 1995, debuted the "Charley Award" to recognize outstanding contributors to the hospital.

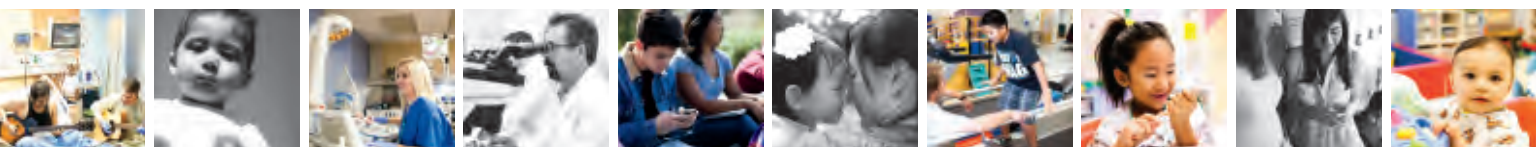
Sadly, Charles Hester passed in 1996, yet his legacy lives on in the annual Charley Awards and the CHOC Children's Foundation's Circle of Friends giving society, which recognizes benefactors who donate \$10,000 or more annually to CHOC. Charles Hester's family continues his legacy: his wife gave a \$500,000 gift in 2008 to create an endowment for the CHOC Children's Craniofacial Program and daughter, Marilyn Hester Robbins, continues her family's tradition through her own personal philanthropy and service as a member of the CHOC Foundation Board of Directors.



The story of Margaret "Peggie" Sprague's recent donation of \$1 million to CHOC Children's NICU begins almost a century ago—in 1919. That year, her late husband, Robert Sprague, a renowned philanthropist in Orange County, came into the world as a preemie—so tiny that he fit in the palm of his mother's hand. In those days, doctors did not have the tools or knowledge to save these tiny babies, and could offer little hope. But Robert's

mother would not give up on her baby boy. She took him home, tucked him in a shoebox and nursed him back to health with a bird medicine dropper.

It was her husband's amazing story that instantly came to mind in 2014 when Mrs. Sprague toured CHOC Children's Small Baby Unit with Vijay Dhar, MD, medical director of the NICU. She was so moved by what she saw that within a week of the tour, Peggie gave a cash gift of \$1 million out of Robert's estate. **This remarkable donation, which was inspired from the story of a miracle, will live on at CHOC, creating miracles for premature babies and their families in the future.**





In addition to the stress of having a sick child, impoverished families face financial challenges involving many of the things we take for granted: buying a meal for themselves when their child is in the hospital, transporting a child to the hospital for necessary and/or urgent care and follow-up, paying for medications, or honoring a child with final burial arrangements. Close to 20 years ago, James and Susan Swenson became acutely aware of the need for these services when James served on the CHOC Foundation Board of Directors.

In 1996, the couple established the Swenson Family Foundation Family Assistance Endowment, currently totaling \$3.6 million, to help these families.

The numbers of families helped by this endowment reveal the breadth of their legacy.

Proceeds have impacted 24,000 families in the past six years alone, paying for pharmacy assistance, food vouchers, taxi transportation, bus coupons, mortuary assistance and most recently interpreter services and child care. In 2013, the endowment provided 1,558 meals, 2,469 transportation passes and 62 mortuary expenses for families in need. This generous gift continues to make a lasting impact on those who need financial assistance.

FOUNDATION NEWS

CHOC Children's 50th anniversary is the perfect time to express the enormous gratitude we feel to our generous donors. For five decades, you have been making a difference in the lives of our young patients and their families.

Individuals, foundations, community organizations and corporations joined forces this year to donate more than \$32 million, giving CHOC the most incredible 50th birthday gift: the ability to save and improve more children's lives. This year, we were pleased to be the recipient of a \$5 million pledge from the Disney Lund Foundation to support the formation of the Medical Intelligence and Innovations Institute at CHOC. The Foundation also received a substantial gift of \$3.5 million from The Estate of Henrietta Lee and a generous \$1 million gift from Margaret Sprague to support the NICU expansion.

Large or small, every gift to CHOC Children's counts when it comes to saving the life of a child. Five decades of generosity is evident everywhere you look at CHOC, whether it is in our new facilities, upgraded technology, the expansion of our services or providing much-needed family assistance. And we have only just begun our journey to becoming the leading destination for children's health.



Disney Lund Foundation gift presentation

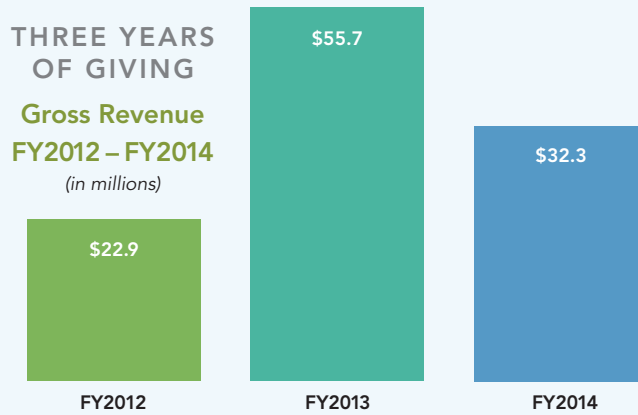


John Wayne Cancer Foundation event

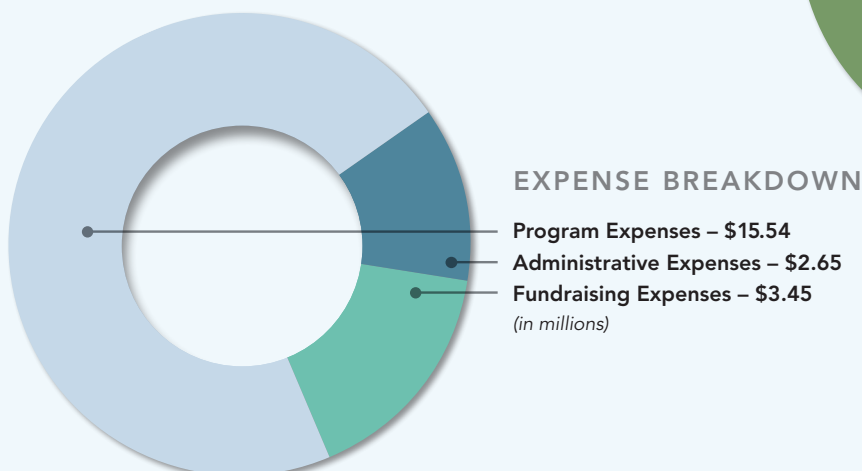
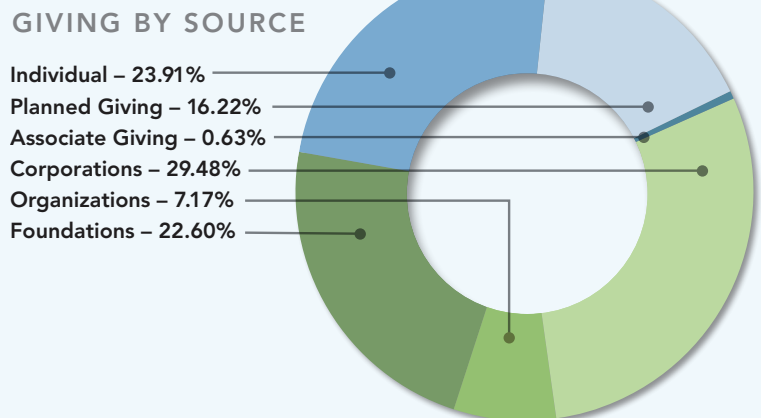
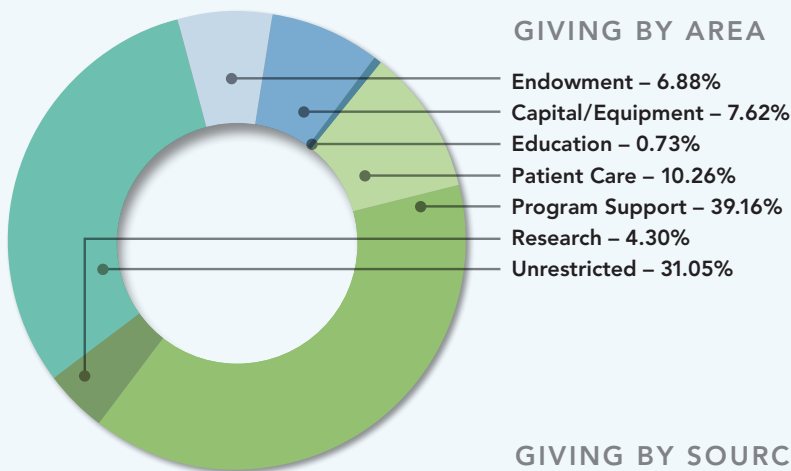
FINANCIALS

CHOC Children's Foundation

For Fiscal Year Ending June 30,

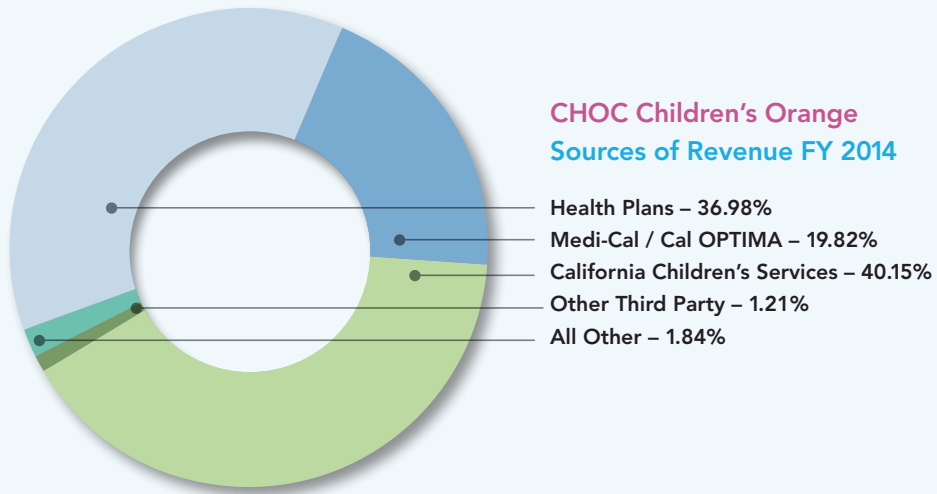


Three year total - \$110.9 million



FINANCIALS

CHOC Children's Orange Statistical Review



For Fiscal Year Ending June 30,

	2010	2011	2012	2013	2014
Total patient days	61,467	59,515	59,397	58,087	56,996
Total inpatient discharges	12,479	11,787	11,515	11,469	11,247
Average length of stay	4.9	5.0	5.2	5.1	5.1
NICU discharges	723	605	640	638	799
Day Health Unit/Infusion Center visits	6,641	7,235	7,672	7,346	8,085
Inpatient surgeries	3,778	3,463	3,635	3,280	3,105
Outpatient surgeries	4,462	4,746	4,612	4,636	4,358
Emergency Room visits	56,366	54,553	50,992	52,338	56,136
Admissions via ER	5,732	5,706	5,482	5,581	5,592
Clinic visits - Primary Care and Specialty	155,832	146,425	142,863	135,957	138,385
Transports to CHOC	4,117	4,001	4,203	4,268	4,220
Pediatric capitated lives (CalOPTIMA and Healthy Families)	102,019	110,211	115,536	122,570	134,796
Medical staff	598	586	595	611	628
CHOC Hospital full-time equivalent associates	1,842	1,840	1,849	2,080	2,371
CS* full-time equivalent associates	128	137	146	140	138
Total CHOC full-time equivalent associates	1,970	1,977	1,995	2,220	2,509
Licensed beds	238	238	238	279	279

Source: CHOC FOCUS Report

*CHOC Children's Specialists, A Medical Foundation

FINANCIALS

CHOC Children's Orange Summary Statement of Financial Position

(In thousands)

	As of June 30,		
	2012	2013	2014
Assets:			
Current Assets			
Cash and short term investments	\$ 156,053	\$ 130,069	\$ 103,037
Patient accounts receivable, net	77,964	81,165	99,361
Inventory	2,321	8,405	9,294
Other receivables	35,096	37,913	15,638
Other current assets	70,889	44,483	53,982
Total current assets	342,323	302,035	281,312
Assets whose use is limited	61,539	16,587	17,167
Property and equipment, net	596,255	701,746	681,046
Receivables long term	6,324	28,795	31,680
Other assets	9,903	9,332	10,876
Total assets	\$1,016,344	\$1,058,495	\$1,022,081
Liabilities and Net Assets:			
Current liabilities			
Current portion of long-term debt and capital lease obligation	\$ 2,543	\$ 7,302	\$ 7,472
Accounts payable and accrued liabilities	73,053	66,583	58,568
Other current liabilities	14,272	11,392	9,975
Total current liabilities	89,868	85,277	76,015
Long-term debt and capital lease obligation	363,730	369,278	361,971
Derivative financial instruments	62,482	41,949	41,607
Other liabilities	20,566	17,681	17,385
Total liabilities	536,646	514,185	496,978
Net assets:			
Unrestricted	436,262	500,937	473,156
Temporarily restricted	42,750	42,687	51,261
Permanently restricted	686	686	686
Total net assets	479,698	544,310	525,103
Total liabilities and net assets	\$1,016,344	\$1,058,495	\$1,022,081

CHOC Children's Orange Summary Statement of Operations

(In thousands)

	For Fiscal Year Ending June 30,		
	2012	2013	2014
Revenue:			
Net patient service revenue	\$ 395,852	\$ 440,685	\$ 399,609
Premium revenue	38,269	39,295	47,627
Other revenue	49,709	44,495	50,288
Net assets released from restrictions used for operations	4,116	11,696	8,750
Total operating revenue	487,946	536,171	506,274
Expenses:			
Salaries, benefits, supplies and other	425,229	472,909	471,599
Interest expense	5,446	8,926	16,043
Depreciation and amortization	17,817	25,524	42,660
Total operating expenses	448,492	507,359	530,302
Income (loss) from operations	39,454	28,812	(24,028)
Nonoperating gains/losses	(22,627)	5,612	(8,282)
Revenues and gains in excess of (less than) expenses and losses	\$ 16,827	\$ 34,424	\$ (32,310)
Operating Margin	8.1%	5.4%	-4.7%
Net Profit Margin	3.4%	6.4%	-6.4%

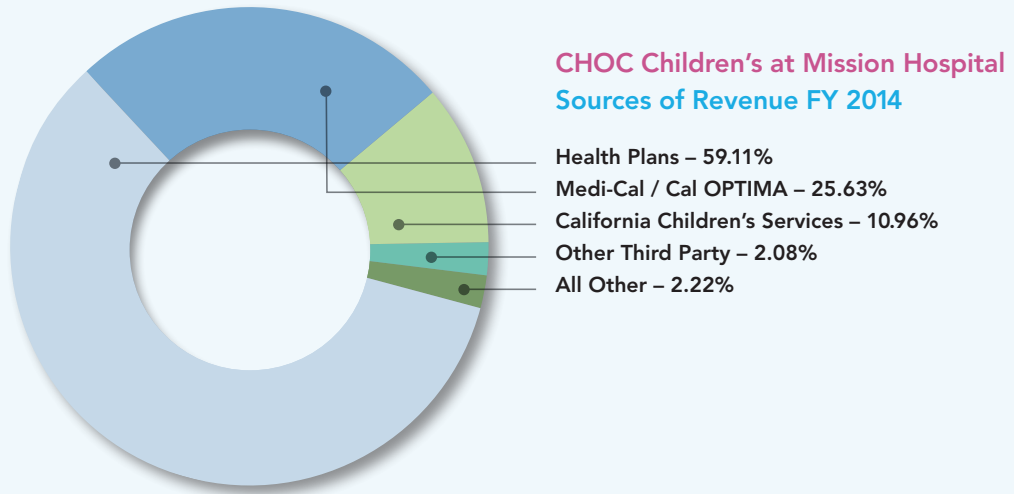
Included in income from operations and revenues and gains in excess of expenses and losses is:

Net provider fees	\$ 35,976	\$ 50,011	\$ 8,023
Associate separation costs	0	0	(4,225)

Source: Audited Financial Statements

FINANCIALS

CHOC Children's at Mission Statistical Review



For Fiscal Year Ending June 30,

	2010	2011	2012	2013	2014
Total patient days	9,268	9,203	7,743	7,821	7,604
Total inpatient discharges	2,068	1,923	1,846	1,832	1,821
Average length of stay	4.5	4.8	4.2	4.3	4.2
NICU discharges	319	268	230	262	289
Inpatient surgeries	371	338	362	311	305
Outpatient surgeries	718	653	465	354	441
Emergency Room visits	18,654	17,337	17,075	16,804	15,759
Medical staff	347	366	366	378	230
CCMH full-time equivalent associates (paid)	103	104	94	93	96
Licensed beds	48	48	48	54	54

Source: CHOC Children's at Mission Hospital FOCUS Report

FINANCIALS

CHOC Children's at Mission Summary Statement of Financial Position

(In thousands)

	As of June 30,		
	2012	2013	2014
Assets:			
Current Assets			
Cash and short term investments	\$ 10,634	\$ 12,151	\$ 9,592
Patient accounts receivable, net	10,255	13,170	11,661
Other receivables	1,165	2,013	10
Other current assets	1,163	336	843
Total current assets	23,217	27,670	22,106
Property and equipment, net	7,144	7,835	8,151
Receivables long term	1,983	251	126
Other assets	6,060	6,296	6,409
Total assets	\$ 38,404	\$ 42,052	\$ 36,792
Liabilities and Net Assets:			
Current liabilities			
Accounts payable and accrued liabilities	\$ 1,452	\$ 1,362	\$ 1,763
Other current liabilities	5,105	4,616	4,703
Total current liabilities	6,557	5,978	6,466
Other liabilities	235	235	235
Total liabilities	6,792	6,213	6,701
Net assets:			
Unrestricted	30,510	34,627	29,063
Temporarily restricted	1,102	1,212	1,028
Total net assets	31,612	35,839	30,092
Total liabilities and net assets	\$ 38,404	\$ 42,052	\$ 36,792

CHOC Children's at Mission Summary Statement of Operations

(In thousands)

	For Fiscal Year Ending June 30,		
	2012	2013	2014
Revenue:			
Net patient service revenue	\$ 54,644	\$ 56,852	\$ 48,877
Other revenue	150	207	275
Net assets released from restrictions used for operations	110	60	356
Total operating revenue	54,904	57,119	49,508
Expenses:			
Salaries, benefits, supplies and other	45,375	46,229	45,940
Depreciation and amortization	655	913	920
Total operating expenses	46,030	47,142	46,860
Income from operations	8,874	9,977	2,648
Nonoperating gains	145	235	199
Revenues and gains in excess of expenses and losses	\$ 9,019	\$ 10,212	\$ 2,847
Operating Margin	16.2%	17.5%	5.3%
Net Profit Margin	16.4%	17.9%	5.8%

Included in income from operations and revenues and gains in excess of expenses and losses is:

Net provider fees	\$ 1,626	\$ 2,330	\$ 265
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